

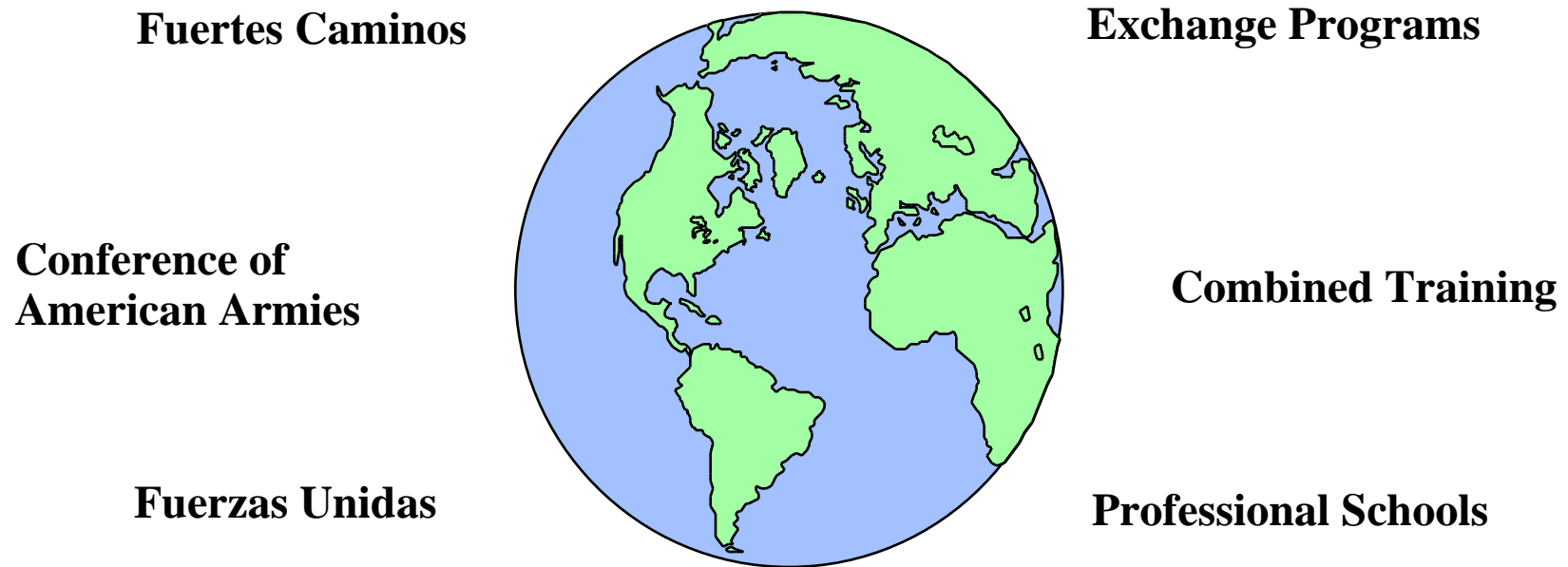
# *Conference of American Armies*



**General Dennis J. Reimer**  
**Chief of Staff, Army**



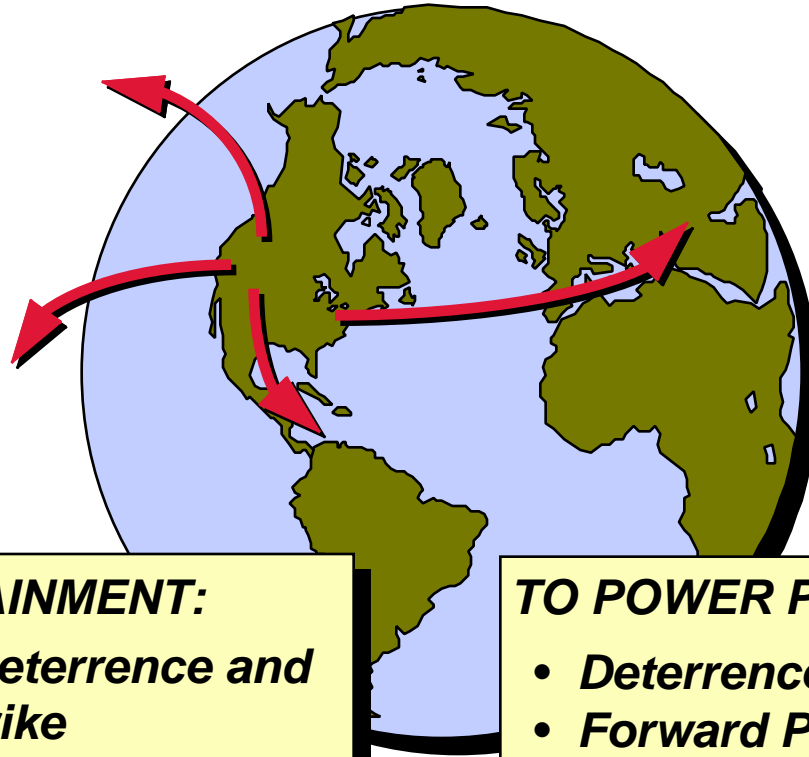
# ***The U.S. Army and the Americas***



***Committed to a Continuing Partnership  
with our Friends***



# **Change of Mission**



## **FROM CONTAINMENT:**

- *Strategic Deterrence and Counterstrike*
- *Forward Deployed*
- *Reinforcement*
- *Mobilization*

## **TO POWER PROJECTION:**

- *Deterrence and Defense*
- *Forward Presence*
- *Crisis Response*
- *Reconstitution*



# **Environment**

## **Diminishing Resources**



**450,000 Decrease in Personnel**

**40% Decrease in Budget**

**35% Decrease in Materiel Base**

**650 Installations Closed  
(World-Wide)**

## **Expanding Missions**

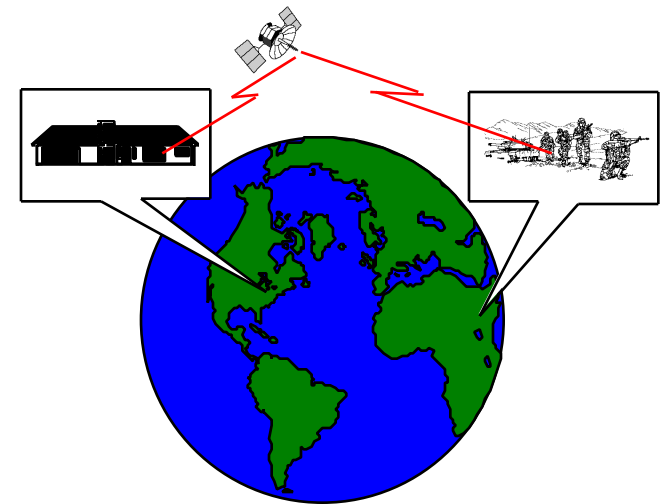
**125,000 Soldiers Stationed Overseas**

**Daily Average of 28,000 Soldiers  
Deployed to 70 Countries**

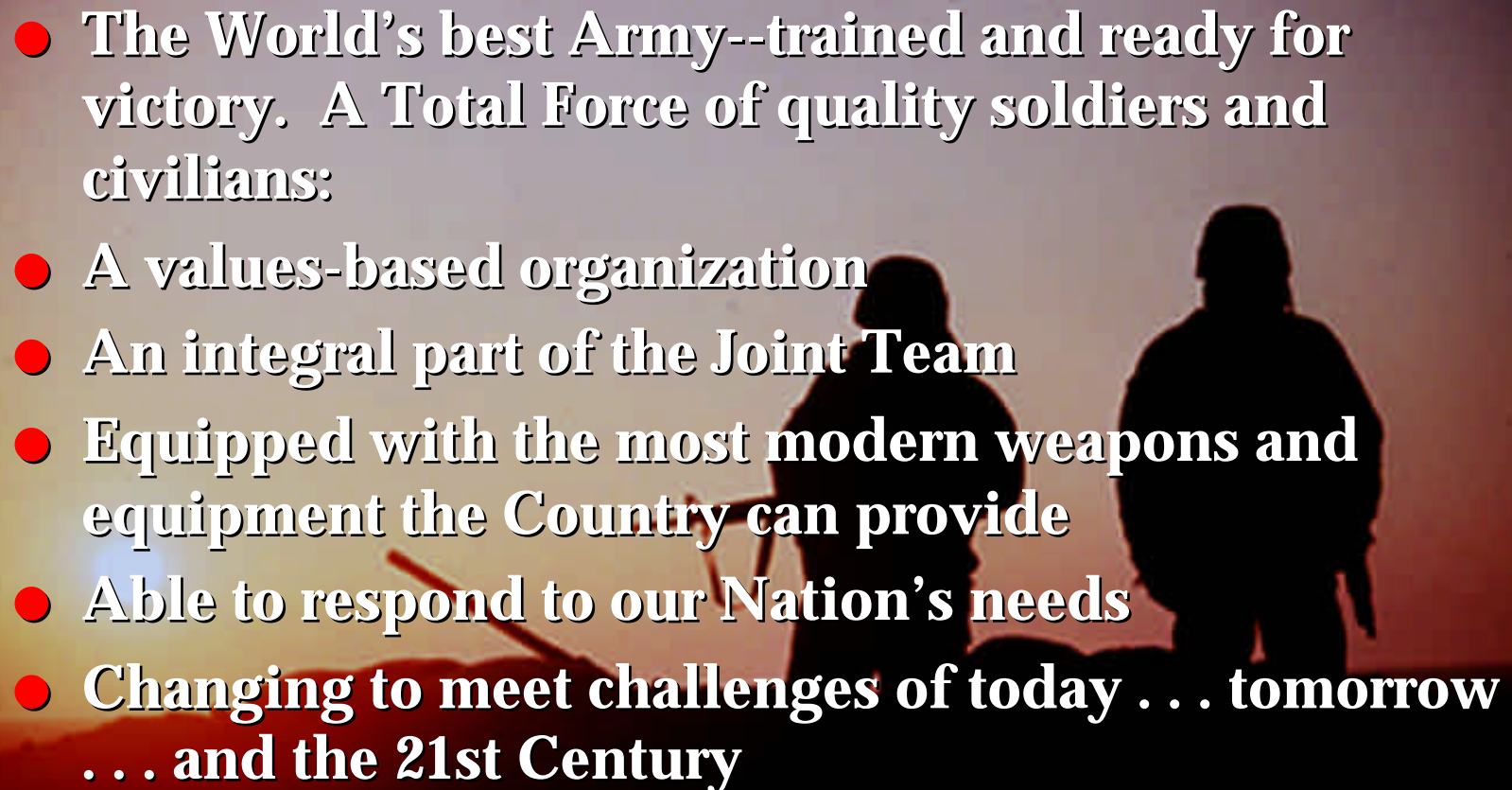
**300% Increase in  
Operational Deployments  
Since 1990**



## **Global Village CNN Factor**



# ***The Army Vision***

- 
- The World's best Army--trained and ready for victory. A Total Force of quality soldiers and civilians:
  - A values-based organization
  - An integral part of the Joint Team
  - Equipped with the most modern weapons and equipment the Country can provide
  - Able to respond to our Nation's needs
  - Changing to meet challenges of today . . . tomorrow . . . and the 21st Century

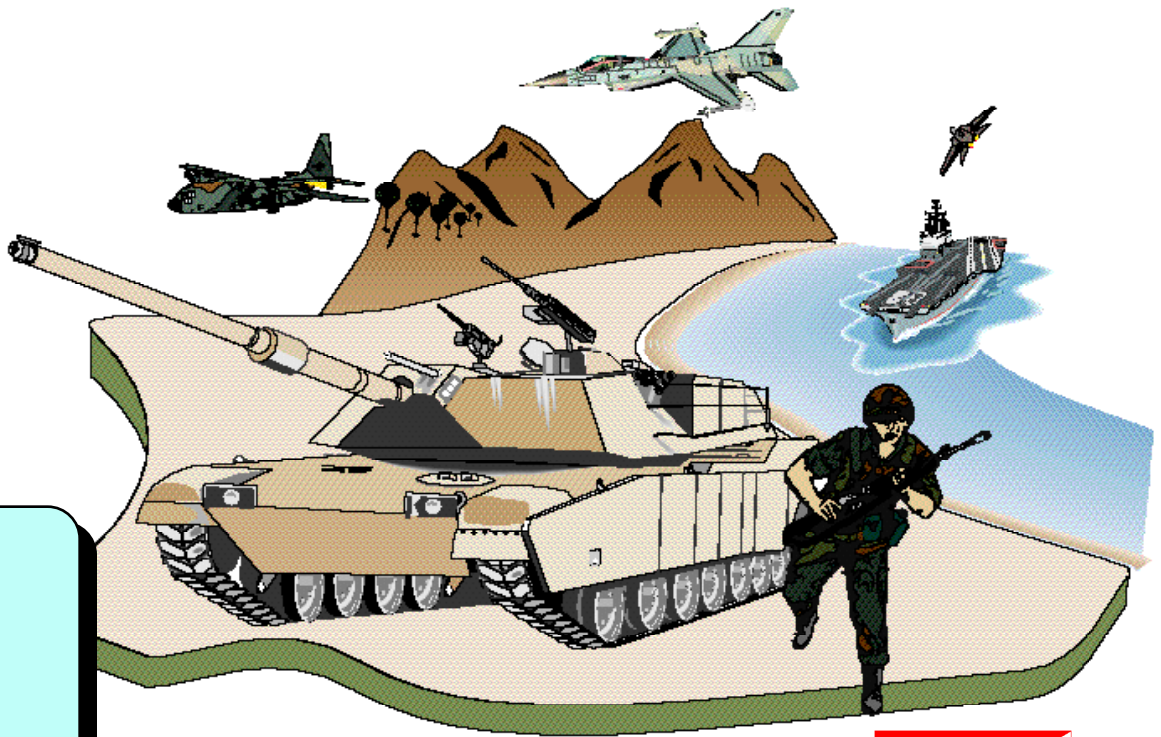


# ***Multinational Operations are the Norm***

**Requires:**

- **Mutual Understanding—Common Doctrine**
- **Cooperation**
- **Skill**
- **Imagination**
- **Flexibility**
- **Adaptability**

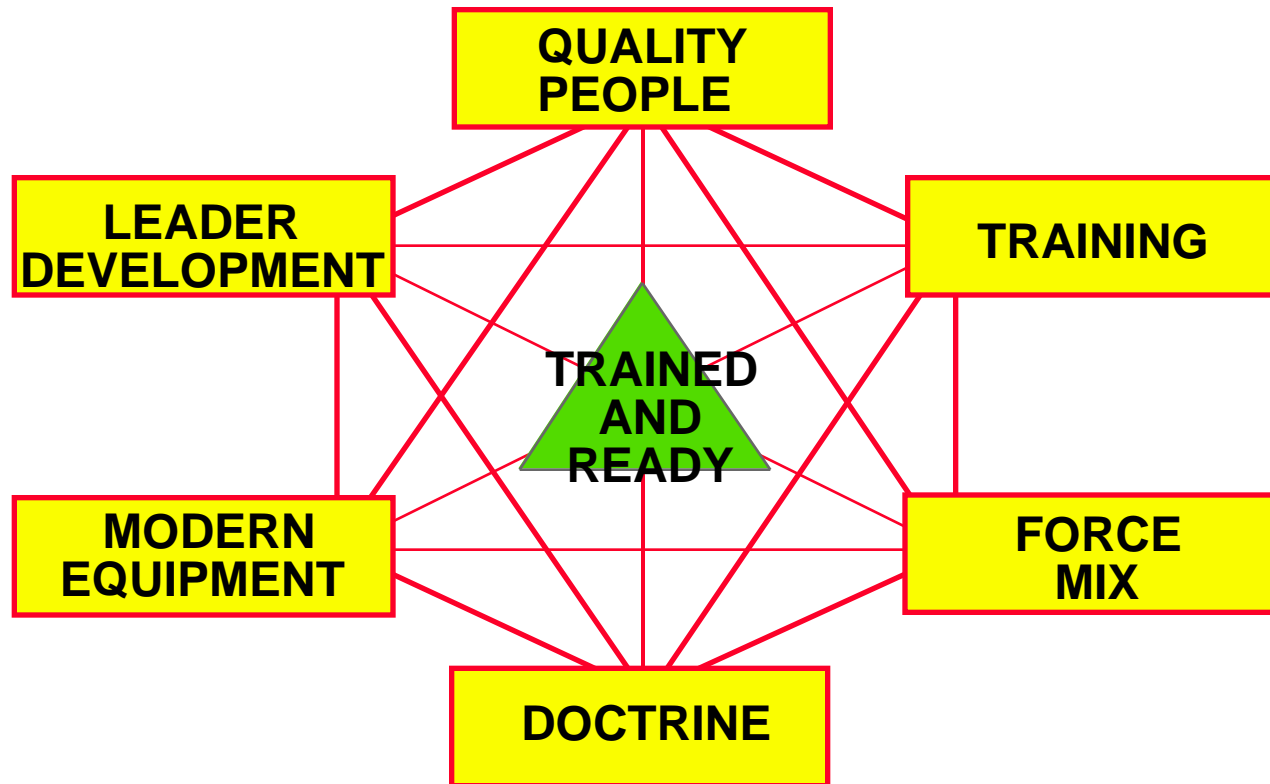
**The Simultaneous  
Application of  
Complementary  
Capabilities**







# *The U.S. Army Imperatives Today & Tomorrow*



*Trained and Ready . . .  
to Fight and Win Our Nation's Wars!*



# ***The U.S. Army of 2010***

## **Quality People**

- ✓ **Quality Recruits**
- ✓ **Quality Retention**
- ✓ **Active, Guard, Reserve  
Civilians, Contractors,  
Families**



***Quality People are the Army!***





# ***The U.S. Army of 2010***

## **Leader Development**

- ✓ **Army School System**
  - **Institutional**
  - **Unit**
  - **Civilian**
- ✓ **Officer, Warrant, NCO and Civilian**



***Leader Development is a 20-year investment!***



# ***The U.S. Army of 2010***

## **Training**



- ✓ **Combat Training Centers**
- ✓ **Full Spectrum Scenarios**
  - **Varied Conditions**
  - **Joint, Combined, Interagency**
- ✓ **Home Station Training**

***Training is the Glue!***



# *The U.S. Army of 2010*

## Force Mix

- ✓ Armored/Light/SOF
- ✓ Active/Reserve/Guard/  
Civilian
- ✓ Combat/Combat Service/  
Combat Service Support

*Force Design and Force Structure  
for the 21st Century . . .*

***“Seamless Army”***



# *The U.S. Army of 2010*

## Doctrine

- ✓ Common Philosophy
- ✓ Common Language
- ✓ Common Purpose
- ✓ Unity of Effort



***Doctrine is the Engine of Change!***



# ***The U.S. Army of 2010***

## **Modern Equipment**

- ✓ **Win the Information War**
- ✓ **Dominate Maneuver**
- ✓ **Conduct Precision Strikes**
- ✓ **Project and Sustain Forces**
- ✓ **Protect the Force**

***Equipping the Force***

***Optimizing the Soldier***





# ***These Will Not Change***

## **UNITS**

**Trained and Ready**  
**Warfighting Focus**  
**Credible Divisions**



## **ARMY PEOPLE**

**Leader Development**  
**Quality Soldiers, Civilians,**  
**Families**  
**Team Focus**



## **VALUES**



**Example to World**  
**Selfless Service to Nation**  
**Duty, Honor, Country**





# Summary



***Trained and Ready ... into the 21st Century***

